

### Decision Making Mechanisms

The decision-making mechanism in the meeting is conducted by deliberation to reach consensus. But if deliberation for consensus was not reached, then the decision making in the Meeting

was conducted in a way voting. Voting is carried out verbally with shareholders who vote disagree or abstain being asked to submit the sound card. Voting is conducted transparently, except for the agenda of the change of management that is carried out by closed voting.

## THE 2022 ANNUAL GENERAL MEETING OF SHAREHOLDERS AND ITS REALIZATION

In 2022, the Company held its Annual General Meeting of Shareholders (GMS) on 10 March 2022 at the Auditorium of Plaza Mandiri, Jakarta.

The stages of the GMS in 2022 are illustrated in the following table.

### 2022 AGMS Implementation

No.	Activities	Implementation Date	Information
1	<b>NOTIFICATION OF GMS TO OJK</b>	20 January 2022 and 27 January 2022	Submitted to OJK through a letter signed by the Board of Directors of Bank Mandiri No. CEO/19/2022 dated 20 January 2022 regarding the Implementation of the Annual General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk for the 2021 Financial Year.
2	<b>ANNOUNCEMENT OF GMS TO SHAREHOLDERS</b>	31 January 2022	<p>Conducted through information disclosure on:</p> <ol style="list-style-type: none"> <li>1. Bank Mandiri Website.</li> <li>2. Indonesia Stock Exchange Website.</li> <li>3. Website of PT Kustodian Sentral Efek Indonesia</li> </ol> <p>The proof of GMS announcement has been reported by the Company to the OJK and the Indonesia Stock Exchange on the same day through Letter No. HBK.CSC/CMA.168/2022 dated 31 January 2022 and reported through the OJK.</p>
3	<b>GMS INVITATION TO SHAREHOLDERS</b>	16 February 2022	<p>Conducted through information disclosure on:</p> <ol style="list-style-type: none"> <li>4. Bank Mandiri Website.</li> <li>5. Indonesia Stock Exchange Website.</li> <li>6. Website of PT Kustodian Sentral Efek Indonesia</li> </ol> <p>The proof of GMS invitation has been reported by the Company to the OJK and the Indonesia Stock Exchange on the same day through Letter No. HBK.CSC/CMA.294/2022 dated 16 February 2022.</p>
4	<b>IMPLEMENTATION OF GMS</b>	10 March 2022	<p>The GMS was chaired by Mr. Muhamad Chatib Basri as President Commissioner/ Independent of Bank Mandiri in accordance with the appointment at the Board of Commissioners Meeting on 20 January 2022.</p> <p>The GMS implementation was attended by 10 members of the Board of Commissioners and 12 members of the Board of Directors.</p> <p>Shareholders and/or proxy representatives of shareholders who all own 40,461,274,004 shares including series A Dwiwarna shares or constitute 86.7685502% of the total number of shares, were present at the GMS.</p> <p>The Company provides GMS Rules of Conduct to all shareholders in the form of soft copies, both at the time of the Invitations uploaded on the Company's website and during the GMS implementation which is available through barcode scans and the procedures are read before the start of the GMS.</p> <p>Shareholders are given the opportunity to ask questions in accordance with the agenda of the Meeting in each agenda discussed in the Annual GMS.</p> <p>Voting is conducted orally where the shareholder who casts a vote of disapproval or abstains is asked to submit his or her ballot card. Especially for meetings involving a particular person, voting is conducted by an unsigned closed letter and all shareholders present submit the ballot card.</p> <p>The Company has appointed independent parties, namely Notary Utiok R. Abdurachman, SH., MLI., MKn and PT Datindo Entrycom in calculating and/or validating votes.</p>