

BOARD OF COMMISSIONERS

Quarter I	Monthly Review of the Bank's Performance.
	Review of Consolidated Financial Statements Fiscal Year 2021 (Audited).
	Quarterly Review of the Bank and Subsidiaries' Performance for 2021.
	Preparation for the Annual General Meeting of Shareholders Fiscal Year 2021.
	Selection of Public Accountant Firm to Audit the 2022 Financial Statements.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter IV/2021.
Quarter II	Monthly Review of the Bank's Performance.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter I/2022.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter I/2022.
Quarter III	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter II/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter II/2022.
	Review on the Integrated Governance Practices.
	Discussion of Corporate Work Plan and Budget Year 2023.
Quarter IV	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter III/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter III/2022.
	Approval of the Work & Budget Plan Year 2023, Bank Business Plan Year 2023-2025, Sustainable Finance Action Plan Year 2023-2027, Recovery Plan Update Year 2022, and Resolution Plan Year 2022.

Board of Commissioners Meetings Frequency & Agenda

In 2022, the Board of Commissioners has convened 30 meetings, with the following attendance and agenda:

Board of Commissioners Meetings Agenda and Attendance

No.	Date	Meeting Agenda	Quorum
1.	06 January 2022	Approval of the Proposed Annual Audit Plan (AAP) and Internal Audit Budget Allocation for 2022	80%, Absentee: Faried Utomo (leave), Rionald Silaban (leave)
2.	20 January 2022	Update on Preparation for the Annual GMS for the 2021 Financial Year	90%, Absentee: Muhamad Yusuf Ateh (leave)
3.	26 January 2022	Approval of the Board of Commissioners' Work Plan and the Supporting Committee of the Board of Commissioners in 2022	100%
4.	03 February 2022	1. Approval of Proposed Appointment of Public Accountant for Financial Reporting Audit for Fiscal Year 2022 2. Approval of Proposed Approval of Subsidiary Capital Increase Plan	100%
5.	10 February 2022	Bank Mandiri Talent Pool Approval	90%, Absentee: Faried Utomo (leave)
6.	09 March 2022	Update on Livin' by Mandiri Obstacles dated 25 February 2022	70%, Absentee: Rionald Silaban (leave), Nawal Nely (leave), Muhamad Yusuf Ateh (leave)
7.	17 March 2022	Proposed Remuneration in 2022 and Tantiem for 2021 Performance	100%
8.	24 March 2022	Approval of the Proposed Increase in Pension Benefits and/or Provision of Other Benefits in the form of Additional Benefits in 2022 at the Bank Mandiri Pension	100%
9.	31 March 2022	1. Approval of Changes in Committee Members of the Board of Commissioners After the Annual GMS 10 March 2022 2. Approval of Contract Renewal of Risk Monitoring Committee Members from Independent Parties	100%
10.	20 April 2022	Approval of Proposed Management of Subsidiaries	100%
11.	11 May 2022	Approval of Bank Mandiri's Long Term Incentive (LTI) Scheme Proposal	100%
12.	02 June 2022	Approval of Proposed Management of Subsidiaries	89% Absentee: Faried Utomo (leave)
13.	23 June 2022	Approval of the Proposed Revision of the RKAP in 2022 and the RBB in 2022 - 2024	100%



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No.	Date	Meeting Agenda	Quorum
14.	14 July 2022	1. Support for Ministry of SOE's Moratorium Exemption for the Establishment of Subsidiary, Mandiri Inhealth 2. Organizational Structure Adjustment Agreement 3. Approval of Proposed Management of Subsidiaries	70% Absentee: Rionald Silaban (leave), Nawal Nely (leave), Muhamad Yusuf Ateh (leave)
15.	21 July 2022	1. Approval of Proposed Extension of Subsidiaries' Credit Line 2. Approval of Proposed Extension of Intraday Facilities of Subsidiaries	100%
16.	04 August 2022	Approval of Proposed Management of Subsidiaries	100%
17.	11 August 2022	Approval for Additional Equity Participation of Subsidiaries	100%
18.	18 August 2022	Approval of Proposed Management of Subsidiaries	100%
19.	15 September 2022	Organizational Structure Adjustment Agreement	90%, Absentee: Nawal Nely (leave)
20.	22 September 2022	Approval of Proposed Additional Capital Participation of Subsidiaries	100%
21.	30 September 2022	Wholesale Debtor Credit Settlement Progress	70%, Absentee: Nawal Nely (leave), Rionald Silaban (leave), Fariad Utomo (leave)
22.	13 October 2022	Approval of Proposed Management of Subsidiaries	100%
23.	20 October 2022	Draft Consolidated Financial Statements as of 30 September 2022	100%
24.	27 October 2022	Approval of Proposed Improvements to the Integrated Governance Guidelines	100%
25.	3 November 2022	1. Approval of the Proposed Update of the Recovery Plan in 2022 2. Approval of the proposed Resolution Plan for 2022	90%, Absentee: Muhamad Yusuf Ateh (leave)
26.	17 November 2022	1. Approval of Proposed Extension of Subsidiary Credit Line Facility 2. Approval of Proposed Extension of Credit Line Facility and Proposed Provision of New Bank Loan for Subsidiaries	100%
27.	24 November 2022	1. Approval of the 2023 RKAP and RBB Proposals for 2023-2025 2. Approval of the 2023-2027 RAKB Proposal	100%
28.	30 November 2022	1. Approval of Proposed Subsidiary Credit Facility 2. Approval of Proposed Subsidiary Credit Facility	80%, Absentee: Nawal Nely (leave), Loeke Larasati Agoestina (leave)
29.	08 December 2022	Organizational Structure Adjustment Agreement	90%, Absentee: Muhamad Yusuf Ateh (leave)
30.	22 December 2022	1. Proposed Annual Audit Plan (AAP) and SKAI Budget Allocation for 2023 2. Proposal for Extension of DMTL Findings by OJK	100%

Joint Meetings

Pursuant to POJK No. 33/2014, the Board of Commissioners shall conduct joint meeting with the Board of Directors periodically at least once in every 4 (four) months. In 2021, the Board of Commissioners and Board of Directors joint meetings were held 12 (twelve) times with the attendance as follows:

Joint Meeting of the Board of Commissioner and the Board of Directors

No.	Date	Meeting Agenda	Quorum
1.	26 January 2021	Joint Meeting – Financial Performance Report 2021	90%, Absentee: Rionald Silaban (leave)
2.	17 February 2022	Joint Meeting – Financial Performance Report January 2022	100%
3.	17 March 2022	Joint Meeting – Financial Performance Report February 2022	100%
4.	20 April 2022	Joint Meeting – Financial Performance Report March 2022	90%, Absentee: Fariad Utomo (leave)
5.	25 May 2022	Joint Meeting – Financial Performance Report April 2022	100%
6.	22 June 2022	Joint Meeting – Financial Performance Report May 2022	100%
7.	21 July 2022	Joint Meeting – Financial Performance Report June 2022	100%
8.	25 August 2022	Joint Meeting – Financial Performance Report July 2022	80%, Absentee: Nawal Nely (leave), Muliadi Rahardja (leave)
9.	22 September 2022	Joint Meeting – Financial Performance Report August 2022	100%
10.	20 October 2022	Joint Meeting – Financial Performance Report September 2022	100%
11.	22 November 2022	Joint Meeting – Financial Performance Report October 2022	100%
12.	22 December 2022	Joint Meeting – Financial Performance Report November 2022	90%, Absentee: Nawal Nely (leave)

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Frequency and Attendance of the Board of Commissioners Meetings

The frequency and attendance of the Board of Commissioners is as follows.

Name	Position	BOC Meetings			Joint Meetings of BOC & BOD		
		Total Meetings	Attendance	(%)	Total Meetings	Attendance	(%)
Muhamad Chatib Basri	President Commissioner/ Independent	30	30	100%	12	12	100%
Andrinof A. Chaniago	Vice President Commissioner/ Independent	30	30	100%	12	12	100%
Boedi Armanto	Independent Commissioner	30	30	100%	12	12	100%
Loeke Larasati Agoestina	Independent Commissioner	30	29	97%	12	12	100%
Mohamad Nasir*)	Independent Commissioner	6	6	100%	12	12	100%
Rionald Silaban	Commissioner	30	26	87%	12	11	92%
Arif Budimanta	Commissioner	30	30	100%	12	12	100%
Nawal Nely	Commissioner	30	25	83%	12	12	100%
Faried Utomo	Commissioner	30	26	87%	12	11	92%
Muhammad Yusuf Ateh	Commissioner	30	25	83%	12	12	100%
Muliadi Rahardja**)	Independent Commissioner	18	18	100%	7	6	86%

*) Ended his tenure effective as of the Annual GMS dated 10 March 2022.

**) Appointed as Independent Commissioner at the Annual GMS dated 10 March 2022.

IMPLEMENTATION OF DUTIES AND RESPONSIBILITIES OF THE BOARD OF COMMISSIONERS

Frequency and Procedures of advice to the Board of Directors

The advisory from the Board of Commissioners to the Board of Directors is carried out both formally through the meetings and informally in non-meetings. The formal meetings consisted of 3 (three) types, which are:

1. The meetings of Committee under the Board of Commissioners, consisting of the Audit Committee Meetings, Risk Monitoring Committee Meetings, Integrated

Governance Committee Meetings and Remuneration and Nomination Committee Meetings.

2. Meeting of the Board of Commissioners (RAKOM), which is an internal meeting of the Board of Commissioners and/or by inviting the Director of the related field.
3. Meeting of the Board of Commissioners with the Board of Directors (RAKOMDIR), namely the Joint Meeting of the Board of Commissioners and the Board of Directors.

Board of Commissioners Supervisory on the Implementation of Corporate Strategy

Pursuant to OJK Regulation No. 5/POJK.03/2016 concerning

the Bank Business Plans, the Board of Commissioners shall carry out supervision on the implementation of the Bank Business Plan that includes policies and management strategies. The results of the supervision are set forth in the Supervision Report on the Implementation of the Bank's Business Plan which is submitted to the Financial Services Authority every half year.

In addition, the Board of Commissioners also submit Supervision Report on Performance and KPI Achievement quarterly to the Ministry of SOEs as Dwiwarna Series A Shareholders. In 2022, the Board of Commissioners has prepared and submitted the