

MANAGEMENT DISCUSSION

# AUDIT COMMITTEE

### Meeting Frequencies and Attendance of Audit Committee

Name	Position	Total Meetings	Total Attendance	(%)
Heru Kristiyana	Chairman and Member	10	9	90
M. Chatib Basri	Member	28	22	78.6
Andrinof A. Chaniago	Member	28	28	100
Loeke Larasati Agoestina	Member	28	25	89.3
Muliadi Rahardja	Member	28	27	96.4
Rasyid Darajat	Member	28	28	100
Rubi Pertama	Member	28	27	96.4

## **Key Performance Indicators Achievement**

The achievements of the Audit Committee's KPIs in 2023 could be seen from the realization of the work plan, the quality of recommendations that had been compiled, and the quality of communication that had been made both with the Board of Commissioners, the Board of Directors, and the Head of the relevant Unit.

In general, all Committee work programs as stated in the 2023 Audit Committee Work Plan have been properly realized. In addition, all recommendations from the Audit Committee have been accepted by the Board of Commissioners and has been taken into consideration in the decision-making process on the proposals submitted by the Board of Directors. On the communication aspect, during 2023 good and intense communication has been established to discuss issues at Bank Mandiri and the progress of the follow-up resolutions made by the Board of Directors.

## Audit Committee Remuneration

The remuneration of Audit Committees for the Independent Non-Commissioners is regulated by the Decree of the Board of Commissioners No. KEP.KOM/0023/2023 dated 13 September 2023 on the Remuneration of Supporting Organs of the Board of Commissioners of PT Bank Mandiri (Persero) Tbk and regulated in the Letter of Assignment of member of the Committee under the Board of Commissioners issued by Bank Mandiri.

No.	Description	Member of Non-Commissioner Committee	
1.	Salary/Honorarium	Maximum 20% of President Director Salary	
2.	Post Tenure Benefits	Not provided	
3.	Holiday Allowance	Provided as per the Bank Internal Rules	
4.	Bonus/Tantiem	Not provided	
5.	Facilities	cilities	
	- Transportation Allowance	Not provided	
	- Health	Provided as per the Bank Internal Rules	
	- Employment	Provided as per the Bank Internal Rules	
	- Business Trips	As per Bank Mandiri's Employee rules/equivalent to Group Head	

## Audit Committee Activities in 2023

The Audit Committee has carried out its duties and functions as stipulated in the Audit Committee Charter by implementing the principle of independence in accordance with prevailing regulations and in accordance with the 2023 Audit Committee work plan approved by the Board of Commissioners.

The Audit Committee work plan 2023 is divided into 2 (two) activities, namely Mandatory/Regular and Non-Regular as follows:

- 1. Mandatory/Regular, which includes review of Financial Statements, implementation of audits by Public Accountant Firms, implementation of Compliance, Internal Audit, review of Corporate Work Plans & Budget and Bank Business Plans, results and improvement of findings of supervisory authority, as well as other internal activities of the Audit Committee.
- 2. Non-Regular, which includes the concern and focus of the Audit Committee on certain issues, especially on the effectiveness of the implementation of the 3-3-1 Strategy, credit quality, IT & operations, SPI strengthening, and synergy between Mandiri Group