



Quarter II	Monthly Review on Bank Performance.
	Quarterly Reviews of Risk Profiles, Business Activities, IT, Human Resources, and Other Strategic Initiatives for the Quarter I/2020 period.
	Quarterly Reviews of the Performance of the Bank and Subsidiaries for the Quarter I/2020.
Quarter III	Monthly Review on Bank Performance.
	Quarterly Reviews of the Performance of the Bank and Subsidiaries for Quarter II/2020.
	Quarterly Review of Risk Profiles, Business Activities, IT, HR, and Other Strategic Initiatives for the period of Quarter II/2020.
	Review of the Implementation of Integrated Governance.
Quarter IV	Discussion on the Company's 2021 Work Plan and Budget.
	Monthly Review on Bank Performance.
	Quarterly Review on the Performance of the Bank and Subsidiaries for the Quarter III/2020.
	Quarterly Reviews of Risk Profiles, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter III/2020.
	Approval of the 2021-2023 Bank Business Plan, the 2021-2025 Sustainable Finance Action Plan, and the 2020 Recovery Plan Update.

Realization of the Board of Commissioners Meeting

Meeting of The Board Of Directors

Throughout 2020, the agenda, date and participants of the Directors' Meeting are as follows.

Table of Quorum and Board of Commissioners Meeting Attendance

No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
1.	January 03, 2020	Approval of the 2019 Annual GMS Plan.	Kartika Wirjoatmodjo	Present	
			Muhamad Chatib Basri	Present	
			Makmur Keliat	Present	
			Mohamad Nasir	Present	
			Robertus Bilitea	Present	
			Rionald Silaban	Present	
			Ardan Adiperdana	Present	
			R. Widyo Pramono	Present	
2.	January 13, 2020	1. Bank Mandiri's 2019 Financial Performance (inhouse), Audit Progress of 2019 Financial Statements, and Updates to PSAK (Statement of Financial Accounting Standards) 71 and 73. 2. Implementation of Audit Standards (AS) 600. 3. Proposals for the Management of Bank Mandiri Subsidiaries.	Kartika Wirjoatmodjo	Present	
			Muhamad Chatib Basri	Present	
			Makmur Keliat	Present	
			Mohamad Nasir	Present	
			Robertus Bilitea	Absent	Permission
			Rionald Silaban	Present	
			Ardan Adiperdana	Present	
			R. Widyo Pramono	Present	
3.	January 27, 2020	1. Approval of the Public Accounting Firm to Audit Bank Mandiri Financial Statements for the 2020 Financial Year 2. Update the 2020 Work Plan and Company Budget and the Bank Business Plan 2020-2022.	Kartika Wirjoatmodjo	Present	
			Muhamad Chatib Basri	Absent	Permission
			Makmur Keliat	Present	
			Mohamad Nasir	Present	
			Robertus Bilitea	Present	
			Rionald Silaban	Present	
			Ardan Adiperdana	Present	
			R. Widyo Pramono	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
4.	February 14, 2020	1. Approval of the Proposed Nomination for Bank Mandiri Management Candidates at the 2019 Annual GMS. 2. Approval of the Management of Bank Mandiri's Subsidiaries.	Kartika Wirjoatmodjo	Present	
			Muhamad Chatib Basri	Present	
			Makmur Keliat	Present	
			Mohamad Nasir	Present	
			Robertus Bilitea	Present	
			Rionald Silaban	Present	
			Ardan Adiperdana	Present	
			R. Widyo Pramono	Present	
5.	February 12, 2020	1. Update Preparation for the Annual GMS for the 2019 Financial Year. 2. Approval of the 2020 Partnership and Community Development Program Work Plan and Budget.	Kartika Wirjoatmodjo	Present	
			Muhamad Chatib Basri	Present	
			Makmur Keliat	Present	
			Mohamad Nasir	Present	
			Rionald Silaban	Present	
			Ardan Adiperdana	Present	
6.	February 24, 2020	1. Discussion of the Organizational Structure after the Annual GMS for the 2019 Financial Year. 2. Bank Mandiri Financial Report and Performance for January 2020. 3. Approval of the Appointment of SEVP Corporate Relations and GH Corporate Secretary. 4. Approval of the Membership Composition of the Board of Commissioners Supporting Committee. 5. Discussion on the Frequency of Meetings of the Board of Commissioners.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Absent	Permission
			Boedi Armanto	Present	
			Loeke Larasati A.	Absent	Permission
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	
7.	March 12, 2020	1. Approval for Additional One to Four Bank Mandiri Pension Fund Benefits. 2. Buyback and Transfer of Company Shares to Stimulate the Economy.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Absent	Permission
8.	March 26, 2020	1. Proposals from the Management of the Bank Mandiri Subsidiary. 2. Approval of the Management of Bank Mandiri's Subsidiaries.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
9.	April 27, 2020	1. Approval of Changes in Authority to Decide on Restructuring During the Extraordinary Conditions Impact of COVID-19. 2. Proposals from the Board of Commissioners regarding Candidates for the Board of Directors to be submitted to the Minister of SOEs.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
10.	May 14, 2020	1. Proposals from the Management of Bank Mandiri's Subsidiaries. 2. Approval of the Management of Bank Mandiri's Subsidiaries. 3. Approval of Credit Line Facility Extension and PT Bank Syariah Mandiri Corporate Card Facility Extension.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
11.	June 16, 2020	Discussion and Approval of Bank Mandiri Partnership Program Grants for PT PNM.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
12.	June 18, 2020	Approval of Revised Company Budget Work Plan 2020 and Bank Business Plan 2020-2022.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
13.	June 24, 2020	1. Update Revised Company Budget Work Plan 2020 and Bank Business Plan 2020-2022 of Bank Mandiri. 2. Approval of Bank Mandiri's Company Budget Work Plan 2020 and 2020-2022 Bank Business Plan Revisions.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
14.	July 09, 2020	1. Approval of the Proposal of the Management of the Subsidiary. 2. Approval of Proposed Adjustments to Bankwide Organizational Structure. 3. Approval of the appointment of the Chairman of the Board of Commissioners Committee.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Absent	Permission
			Boedi Armanto	Present	
			Loeke Larasati A.	Absent	Permission
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Absent	Permission
			Arif Budimanta	Present	
			Nawal Nely	Present	
15.	20 Juli 2020	Approval of PT Bank Mandiri Europe Ltd. Credit Facility (BMEL).	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
16.	August 06, 2020	1. Approval of the Proposal of the Management of the Subsidiary. 2. Approval of the Revised of Company Budget Work Plan 2020 and Bank Business Plan 2020-2022.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
17.	August 12, 2020	1. Discussion of proposals to the SOE Minister regarding the number and nomination of the Board of Directors of Bank Mandiri. 2. Approval of the Application for Inbreng Proposals (Mandiri Syariah) in the framework of Qanuns.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
18.	August 25, 2020	1. Approval of the Proposed Bank Mandiri Organizational Structure for the Response of the Minister of BUMN. 2. Approval of the Proposal of the Management of the Subsidiary Company (PT Mandiri Tunas Finance (MTF) and Bank Mandiri Taspen (Bank Mantap)). 3. Proposal to Align the Organizational Structure of the Directorate of Institutional Relations.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
19.	September 02, 2020	1. Approval of the proposed Intraday Facility Term Extension on behalf of PT Bank Mandiri Sekuritas. 2. Approval of the proposed Inbreng Asset in Aceh to PT Bank Syariah Mandiri within the framework of Qanun.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
20.	September 04, 2020	1. Approval of the Bank Mandiri EGMS Plan on October 21, 2020. 2. Approval of the Proposed Agenda for the Bank Mandiri EGMS on October 21, 2020. 3. Appointment of the members of the Board of Commissioners who will chair the EGMS of PT Bank Mandiri on October 21, 2020.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
21.	September 11, 2020	Approval of the Proposed Facility on behalf of PT Mandiri AXA General Insurance.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	
22.	September 18, 2020	Proposed Planned Capital Increase for PT Bank Mandiri Taspen (Bank Mantap)	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Absent	Permission
23.	October 14, 2020	1. Approval of the Merger of Subsidiaries (Sharia Bank Merger). 2. Discussion of the Proposed Nomination for Candidates for the Board of Directors of Bank Mandiri to the Minister of SOEs	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	
24.	November 06, 2020	1. Approval of the 2020 Standard Anti Money Laundering and Prevention of Terrorism Funding Procedures (SP APU-PPT). 2. Approval of Alignment of Bank-wide Organizational Structure Post-EGMS on October 21, 2020. 3. Application for Approval of Dismissal and Appointment of Group Head Corporate Secretary.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



No.	Date	Meeting agenda	Meeting Participant	Presence	Absent Reason
25.	November 12, 2020	1. Approval of the Application for Facility Extension on behalf of PT Bank Mandiri Taspen. 2. Approval of the Application for Short-Term Facilities, Subordinated Loans, Treasury Line on behalf of PT Mandiri Sekuritas and Issuer Limit Facility on behalf of PT Mandiri Manajemen Investasi.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
26.	November 23, 2020	1. Proposed Company Budget Work Plan for 2021 and Bank Business Plan for 2021-2023. 2. Proposed Sustainable Finance Action Plan for 2021-2025. 3. Proposal for 2020 Recovery Plan Updates.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
27.	December 03, 2020	1. Approval of the Management of the Subsidiaries (PT Mandiri Capital Indonesia and PT Bank Mandiri Europe (Limited)). 2. Approval of the Granting of Facilities for PT Mandiri Tunas Finance and PT Mandiri Utama Finance.	Muhamad Chatib Basri	Present	
			Andrinof A. Chaniago	Present	
			Boedi Armanto	Present	
			Loeke Larasati A.	Present	
			Mohamad Nasir	Present	
			Ardan Adiperdana	Present	
			Rionald Silaban	Present	
			Arif Budimanta	Present	
			Nawal Nely	Present	
			Faried Utomo	Present	



Joint Meeting

The Board of Commissioners' Joint Meeting with the Board of Directors consisted of the Board of Commissioners Joint Meeting inviting the Board of Directors and the Board of Directors Joint Meeting inviting the Board of Commissioners.

Joint Meeting of the Board of Commissioners Inviting the Directors

Throughout 2020, the agenda, date and participants of the Board of Commissioner's Joint Meeting inviting the Directors are as follows.

Table of Joint Meeting of The Board of Commissioner inviting the Directors

No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
1.	March 19, 2020	1. Update on Stress Test Results on Recent Economic Conditions and Its Impact on Bank Mandiri's Business Portfolio. 2. Bank Mandiri Financial Reports and Performance for February 2020.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
2.	April 16, 2020	1. Global and Domestic Macro Condition Update. 2. Bank Mandiri Financial Report and Performance for March 2020. 3. Results of the Stress Test Analysis of the Impact of COVID-19 on Bank Mandiri's Performance.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
			Faried Utomo	Present		Silvano Winston Rumantir	Present	
						Aquarius Rudianto	Present	



No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
3.	May 20, 2020	1. Update Follow Up Government Regulations No. 23 of 2020 and Laws and Regulations No. 1 of 2020. 2. Financial Report and Performance for April 2020. 3. Update preparation for Eid al-Fitr holidays.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
			Faried Utomo	Present		Silvano Winston Rumantir	Present	
						Aquarius Rudianto	Present	
4.	July 16, 2020	1. Financial Report and Performance for June 2020. 2. Update on Macroeconomic Conditions and Indonesian Economic Projections on Company Performance. 3. Update on the Handling of the COVID-19 Pandemic within Bank Mandiri.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
			Faried Utomo	Present		Silvano Winston Rumantir	Present	
						Aquarius Rudianto	Present	



No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
5.	August 18, 2020	Financial Report and Performance for July 2020.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askandar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
6.	November 26, 2020	Financial Performance Report and October 2020 Performance.	Fariad Utomo	Present		Silvano Winston Rumanthir	Present	
						Aquarius Rudianto	Present	
			Muhamad Chatib Basri	Present		Darmawan Junaidi	Present	
			Andrinof A. Chaniago	Present		Alexandra Askandar	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Agus Dwi Handaya	Present	
			Ardan Adiperdana	Present		Panji Irawan	Present	
			Rionald Silaban	Present		Riduan	Present	
			Arif Budimanta	Present		Aquarius Rudianto	Present	
			Nawal Nely	Present		Toni Eko Boy Subari	Present	
						Susana Indah Kris Indriati	Present	
			Fariad Utomo	Present		Rohan Hafas	Present	
						Sigit Prastowo	Present	



No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
7.	December 17, 2020	Financial Performance and Performance Report for November 2020.	Muhamad Chatib Basri	Present		Darmawan Junaidi	Present	
			Andrinof A. Chaniago	Present		Alexandra Askandar	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Agus Dwi Handaya	Present	
			Ardan Adiperdana	Present		Panji Irawan	Present	
			Rionald Silaban	Present		Riduan	Present	
			Arif Budimanta	Present		Aquarius Rudianto	Present	
			Nawal Nely	Present		Toni Eko Boy Subari	Present	
			Faried Utomo	Present		Susana Indah Kris Indriati	Present	
						Rohan Hafas	Present	
						Sigit Prastowo	Present	

Joint Meeting of Directors Inviting the Board of Commissioner

Throughout 2020, the Joint Meeting of Directors inviting the Board of Commissioners is as follows.

Table of Joint Meeting of Directors and the Board of Commissioner

No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
1.	June 18, 2020	1. Update the company's performance for the period of May 2020. 2. Discussion on the Proposed Revision of Company Budget Work Plan 2020 and Bank Business Plan 2020-2022.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askandar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
			Faried Utomo	Present		Riduan	Present	
						Silvano Winston Rumanthir	Present	
						Aquarius Rudianto	Present	



No.	Date	Agenda	Participants the Board of Commissioner	Presence	Absent Reason	Participants the Board of Director	Presence	Absent Reason
2.	September 18, 2020	1. Financial Report and Performance for August 2020. 2. Update the Problems of PT Megah Jaya Mega Lestari (MJPL).	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
			Fariet Utomo	Absent	Permission	Silvano Winston Ruman-tir	Present	
						Aquarius Rudianto	Present	
3.	October 18, 2020	1. Update on Macroeconomic Conditions. 2. Discussion on the Company's Performance for the Period of September 2020.	Muhamad Chatib Basri	Present		Royke Tumilaar	Present	
			Andrinof A. Chaniago	Present		Hery Gunardi	Present	
			Boedi Armanto	Present		Ahmad Siddik Badruddin	Present	
			Loeke Larasati A.	Present		Rico Usthavia Frans	Present	
			Mohamad Nasir	Present		Darmawan Junaidi	Present	
			Ardan Adiperdana	Present		Alexandra Askan-dar	Present	
			Rionald Silaban	Present		Agus Dwi Handaya	Present	
			Arif Budimanta	Present		Panji Irawan	Present	
			Nawal Nely	Present		Donsuwan Simatupang	Present	
						Riduan	Present	
			Fariet Utomo	Present		Silvano Winston Ruman-tir	Present	
						Aquarius Rudianto	Present	



The Frequency and Attendance of the Board of Commissioners

The frequency and attendance of the Board of Commissioners is as follows.

Table of Frequency and Attendance of Board of Commissioners' Meetings

Name	Position	Meeting of Board Commissioner			Joint Meeting of Board of Commissioner with Board of Director		
		Total and Attendance Percentage			Total and Attendance Percentage		
		Number of Meeting	Number of presence	Percentage	Number of Meeting	Number of presence	Percentage
Muhamad Chatib Basri	President Commissioner/ Independent Commissioner	27	26	96%	10	10	100%
Andrinof A. Chaniago	Deputy Chief Commissioner/ Independent Commissioner	22	20	91%	10	10	100%
Boedi Armanto	Independent Commissioner	22	22	100%	10	10	100%
Loeke Larasati A.	Independent Commissioner	22	20	91%	10	10	100%
Mohamad Nasir	Independent Commissioner	27	27	100%	10	10	100%
Ardan Adiperdana	Commissioner	27	27	100%	10	10	100%
Rionald Silaban	Commissioner	27	26	96%	10	10	100%
Arif Budimanta	Commissioner	22	22	100%	10	10	100%
Nawal Nely	Commissioner	22	21	95%	10	10	100%
Faried Utomo	Commissioner	22	19	86%	10	9	90%
Kartika Wirjoatmodjo*	President Commissioner	5	5	100%	-	-	-
Makmur Keliat**	Independent Commissioner	5	5	100%	-	-	-
R. Widyo Pramono***	Commissioner	5	5	100%	-	-	-
Robertus Bilitea****	Independent Commissioner	4	3	75%	-	-	-

*The term of office had ended since the person concerned was appointed as Deputy President Commissioner of PT Bank Rakyat Indonesia (Persero) Tbk. on February 18, 2020

**The term of office had ended from the Annual GMS on February 19, 2020.

***The term of office had ended from the time the person concerned was appointed as an Independent Commissioner of PT Bank Rakyat Indonesia (Persero) Tbk. on February 18, 2020.

**** The term of office had ended as from the time the person concerned was appointed as President Director of PT Bahana Indonesian Business Development on February 11, 2020.

Implementation of Duties and Responsibilities of the Board of Commissioners.

Frequency and Procedures for Providing Advice to the Board of Directors

Providing advice from the Board of Commissioners to the Directors was carried out both formally in the Meeting and informally in non-meeting. Formal meetings consisted of 3 (three) types of meetings, namely:

1. Committee Meetings under the supervision of the Board of Commissioners, which consist of Audit Committee Meetings, Risk Monitoring Committee Meetings, Integrated Governance Committee Meetings and Remuneration and Nomination Committee Meetings.
2. Meeting of the Board of Commissioners (RAKOM), which is an internal meeting of the Board of Commissioners and/or by inviting the Director of the related field.
3. Meeting of the Board of Commissioners with the Board of Directors (RAKOMDIR), namely a Board of Commissioners Meeting together with the Board of Directors.

Supervision of Board of Commissioners on Implementation of Corporate Strategy

Based on Financial Services Authority Regulation No. 5/POJK.03/2016 concerning Bank Business Plans, the Board of Commissioners is required to carry out supervision of the implementation of the Bank Business Plan which includes, among others, policies and management strategies. The results of the supervision are set forth in the Supervision Report on the Implementation of the Bank's Business Plan which is submitted to the Financial Services Authority every semester. In addition, based on the Ministry of SOE Letter No. S-76/D3.MBU/2014 dated June 3, 2014 concerning Requests for Response to the Quarterly Report, the Board of Commissioners had to submit Responses to the Company's Performance Achievement to the Ministry of SOEs as Dwiwarna Series A Shareholders every quarter. In 2020, the Board of Commissioners has prepared and submitted a Supervision Report on the Implementation of the Bank's Business Plan as follows: