

Decision Making Mechanism

The decision making mechanism in the meeting is conducted by deliberation to reach consensus. But if deliberation for consensus was not reached, then the decision making in the Meeting was conducted in a way voting. Voting is carried out verbally with shareholders who vote disagree or abstain being asked to submit the sound card. Especially for meeting agenda concerning certain people, voting is carried out with a closed letter that is not signed and all holders the shares present present the voting card. Voting is done with a sound card the calculation is done electronically.

Implementation of the 2020 Annual General Meeting of Shareholders and its Realization

In 2020, the Company held 1 (one) GMS, the Annual GMS, which was held on February 19 2020, at the Plaza Mandiri Auditorium, Jakarta. The Annual GMS was carried out in the following stages:

The stages of implementing the Company's Annual GMS in 2020 are illustrated in the following table.

Table of 2020 Annual General Meeting of Shareholders

No.	Activities	Date of Implementation	Description
1	GMS Notification to Financial Service Authority	January 3, 2020	Delivered to FSA through a letter signed by the Board of Directors of Bank Mandiri No. MNR/03/2020 dated January 3, 2020 regarding the Implementation of the Annual General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk. Book Year 2019.
2 GMS Notification to Shareholders		January 13, 2020	This was done through information disclosure to: 1. Kontan Daily Newspaper and The Jakarta Post. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of the announcement of the GMS has been reported by the Company to the FSA and the Indonesia Stock Exchange on the same day through Letter No. BSJ.CSC/CMA.21/2020 dated January 13, 2020 and reported through the OJK Electronic Reporting System and the Indonesia Stock Exchange.
the Shareholders		January 28, 2020	This is done through information disclosure to: 1. Kontan Daily Newspaper and The Jakarta Post. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of Invitation for the GMS has been reported by the Company to the FSA and the Indonesia Stock Exchange on the same day through Letter No. BSJ.CSC/CMA.114/2020 dated January 28, 2020 and reported through the OJK Electronic Reporting System and the Indonesia Stock Exchange.
4	GMS Implementation	February 19, 2020	The GMS is chaired by Mr. Ardan Adiperdana as Commissioner of Bank Mandiri according to the appointment at the Board of Commissioners Meeting on January 3, 2020.
			The GMS was attended by 5 members of the Board of Commissioners and 12 members of the Board of Directors.
			Shareholders and/or representative proxies of shareholders who all own 40.270.294.241 shares including series A Dwiwarna shares or constituting 86,2934877% of the total shares, attended the GMS.
			The Company provides the GMS Rules of Procedure to all shareholders present in the form of a pocket book and the points of the code of conduct are read out before the start of the GMS.
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.
			Voting is conducted verbally in which shareholders who vote against or abstain are asked to submit their ballot cards. Particularly for meeting agenda involving a certain person, voting was conducted by means of an unsigned closed letter and all shareholders present submitted the ballot card.
			The company has appointed an independent party, namely Notary Utiel R. Abdurachman, SH., MLI., MKn and PT Datindo Entrycom in calculating and/or validating votes.



Implementation Of the Extraordinary RUPS 2020 and Their Realization

The stages of the Extraordinary General Meeting of Shareholders on October 21 2020 are illustrated in the following table.

Table of the Implementation of the Extraordinary GMS 2020

No.	Activities	Date of Implementation	Description
1	Notification of the GMS to OJK	September 4, 2020	Submitted to OJK through a letter signed by the Board of Directors of Bank Mandiri No. DCO/1498/2020 dated September 4 2020 concerning the Implementation Plan of the Extraordinary General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk.
2	Announcement of the GMS to Shareholders	14 September 2020	This is done through information disclosure to: 1. Indonesian Business newspapers and Kontan Daily. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS announcement has been reported by Bank Mandiri to OJK on the same day through Letter No. CSC. CSE/ CMA.1268/2020 dated September 14 2020 and reported through OJK Electronic Reporting System.
3	Invitation to the GMS to the Shareholders	September 29, 2020	This is done through information disclosure to: 1. Indonesian Business newspapers and Kontan Daily. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS announcement has been reported by Bank Mandiri to OJK on the same day through Letter No. Csc. CSE/ CMA.1268/2020 dated September 14 2020 and reported through OJK Electronic Reporting System.
4	Amendment of GMS Invitation to Shareholders	October 13, 2020	This is done through information disclosure to: 1. Kontan Daily Newspaper. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of changes in GMS Invitation has been reported by Bank Mandiri to OJK on the same day through Letter No. Csc. CSE/CMA.1300/2020 dated October 13 2020 and reported through OJK Electronic Reporting System.
5	GMS implementation	October 21, 2020	The GMS was chaired by Muhamad Chatib Basri as President Commissioner/Independent Bank Mandiri in accordance with the appointment in the Meeting of the Board of Commissioners on September 4 2020.
			The GMS was attended by 10 members of the Board of Commissioners and 10 members of the Board of Directors.
			Shareholders and/or representatives of shareholders representing 39.931.692.744 shares including series A Dwiwarna shares or representing 85,6328717% of the total shares.
			The Company provides the GMS Rules of Procedure to all shareholders present in the form of a pocket book and the points of the code of conduct are read out before the start of the GMS.
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.
			Voting is conducted verbally in which shareholders who vote against or abstain are asked to submit their ballot cards. Particularly for meeting agenda involving a certain person, voting was conducted by means of an unsigned closed letter and all shareholders present submitted the ballot card.
			The Company has appointed independent parties namely Utiek R. Abdurachman SH., MLI., MKn., and PT Datindo Entrycom in calculating and/or validating votes.



No.	Activities	Date of Implementation	Description
6	Announcement of GMS Results	October 22, 2020	Highlights of THE GMS results have been announced and uploaded on the Company's website in Bahasa Indonesia and English.
			This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of the announcement of the results of the GMS has been reported by the Company to the OJK and the Indonesia Stock Exchange through Letter No. Csc. CSE/CMA.1448/2020 dated October 22 2020 and reported through OJK Electronic Reporting System.
7	Submission of Minutes of the GMS	October 22, 2020	The Submission of GMS Minutes to OJK has observed the deadline for submission in accordance with the provisions of OJK Regulation No. 32/ POJK.04/2014/2014 and submitted through Letter No. Csc. CSE/CMA.1448/2020 dated October 22 2020 and uploaded to Bank Mandiri Website on the same day.

Independent Party of Voting Counter

The Company has appointed an independent party namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in conducting the calculation and/or validating the votes.

Attendance Recapitulation at the 2020 Extraordinary General Meeting of Shareholders

The Board of Commissioners, Directors and Audit Committee of Bank Mandiri present at the Extraordinary General Meeting of Shareholders on October 21, 2020 are as follows:

Table of Presence Recapitulation in Annual GMS 21 October 2020

No.	Name	Position	Presence
1.	Muhamad Chatib Basri	President Commissioner/ Commissioner Independent	Present
2.	Andrinof A. Chaniago	Commissioner	Present
3.	Ardan Adiperdana*	Commissioner	Present
4.	Rionald Silaban*	Commissioner	Present
5.	Mohamad Nasir*	Commissioner Independent	Present
6.	Nawal Nely*	Commissioner	Present
7.	Arief Budimanta*	Commissioner	Present
8.	Faried Utomo*	Commissioner	Present
9.	Boedi Armanto*	Commissioner Independent	Present
10.	Loeke Larasati Agoestina*	Commissioner Independent	Present
11.	Hery Gunardi	Vice of President Director	Present
12.	Ahmad Siddik Badruddin	Director of Risk Management	Present
13.	Rico Usthavia Frans*	Director of Information Technology	Present
14.	Darmawan Junaidi*	Director of Treasury, International Banking and Special Asset Management	Present
15.	Alexandra Askandar*	Director of Corporate Banking	Present
16.	Agus Dwi Handaya	Director of Compliance and HR	Present
17.	Panji Irawan*	Director of Operation	Present
18.	Donsuwan Simatupang*	Director of Institutional Relations	Present
19.	Riduan*	Director of Commercial Banking	Present
20.	Aquarius Rudianto*	Director of Business and Network	Present
21.	Bambang Ratmanto	Audit Committee	Present
22.	Ridwan D. Ayub	Audit Committee	Present

^{*}Present in separate rooms via teleconference media.













Follow up

- 1. Of Members of the Company Board of Directors.
- 2. Bpk. Darmawan Junaidi has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Decree of the OJK Board of Commissioners No. 109/KDK.03/2020 dated December 21 2020 and OJK Letter No. SR-415/PB.12/2020 dated December 22 2020, as well as the appointment of the president director as effective as of December 23 2020 as stated in Bank Mandiri Letter No. HBK. CSC/CMA.1107/2020 dated December 23 2020.
- 3. Mrs. Alexandra Askandar has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Ojk Board of Commissioners Decree No. 108/KDK.03/2020 dated December 21 2020 and OJK Letter No. SR-415/PB.12/2020 dated December 22 2020, and the appointment of the relevant Vice President Director is effective as of December 23 2020 as stated in Bank Mandiri Letter No. HBK. CSC/CMA.1107/2020 dated December 23 2020.
- 4. Mr. Toni Eko Boy Subari has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Decree of the OJK Board of Commissioners No. 1/KDK.03/2021 dated January 12 2021 and OJK Letter No. SR-8/PB.12/2021 dated January 14 2021), as well as the appointment of the relevant Director of Operations was declared effective as of January 15 2021 as stated in Bank Mandiri Letter No. KPS/51/2021 dated January 15 2021.
- 5. Mr. Sigit Prastowo has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Decree of the OJK Board of Commissioners No. 110/KDK.03/2020 dated 23 December 2020 and OJK Letter No. SR-422/PB.12/2020 dated December 23 2020) as Director of Finance and Strategy, as well as the appointment of the concerned Director are declared effective as of December 23 2020 as stated in Mandiri Bank Letter No. HBK. CSC/CMA.1111/2020 dated December 28 2020.
- 6. Mr. Rohan Hafas has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Decree of the OJK Board of Commissioners No. 111/KDK.03/2020 dated December 23 2020 and OJK Letter No. SR-422/PB.12/2020 dated December 23 2020) as Director of Institutional Relations, as well as the appointment of the concerned Director shall be effective as of December 23 2020 as stated in Bank Mandiri Letter No. HBK. CSC/CMA.1111/2020 dated December 28 2020.
- 7. Mr. Rohan Hafas has obtained OJK approval for the assessment of Capability and Propriety Test as stated in the Decree of the OJK Board of Commissioners No. SR-112/PB.12/2019 dated May 14 2019, as well as the appointment of the concerned Director are declared effective as of May 15 2019 as stated in Bank Mandiri Letter No. KPH/398/2019 dated May 15 2019.
- 8. The addition of nomenclature of the composition structure of the members of the Board of Directors has been implemented.
- 9. The Board of Directors of Bank Mandiri has taken all necessary actions related to the decision of this event in accordance with the prevailing laws and regulations.

Status: Realized

Implementation of the 2019 Annual General Meeting of Shareholders and its Realization

The stages of the 2019 Annual General Meeting of Shareholders are illustrated in the following table.

Table of 2019 Annual General Meeting of Shareholders

No.	Activities	Date of Implementation	Description
1	Notification of the GMS to OJK	April 1, 2019	Submitted to OJK through a letter signed by the Board of Directors of Bank Mandiri No. CEO/42/2019 dated April 1 2019 concerning the Extraordinary General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk. Of 2019.
2	Announcement of the GMS to Shareholders	April 8, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS announcement has been reported by Bank Mandiri to OJK and Indonesia Stock Exchange on the same day through Letter No. HBK. CSC/CMA.758/2019 and No. HBK. CSC/ CMA.759/2019 both dated April 8 2019 and reported through OJK Electronic Reporting System and Indonesia Stock Exchange.
3	Invitation to the GMS to the Shareholders	April 24, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS Invitation has been reported by Bank Mandiri to OJK and Indonesia Stock Exchange on the same day through Letter No. HBK. CSC/CMA.866/2019 and No. HBK. CSC/ CMA.868/2019 both dated April 24 2019 and reported through ojk electronic reporting system and Indonesia Stock Exchange.



No.	Activities	Date of Implementation	Description
4	GMS implementation	Thursday, 16 May 2019	The GMS is chaired by the President Commissioner/Independent Commissioner of Bank Mandiri in accordance with the appointment at the Meeting of the Board of Commissioners on April 4 2019.
			The GMS was attended by all members of the Board of Commissioners and members of the Board of Directors.
			Shareholders and/or authorized shareholders representing 39.469.169.109 shares including series A Dwiwarna shares or representing 84,557% of the total shares.
			The Company provides the GMS Rules of Procedure to all shareholders present in the form of a pocket book and the points of the code of conduct are read out before the start of the GMS.
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.
			Voting is conducted verbally in which shareholders who vote against or abstain are asked to submit their ballot cards. Particularly for meeting agenda involving a certain person, voting was conducted by means of an unsigned closed letter and all shareholders present submitted the ballot card.
			The company has appointed an independent party, namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in calculating and/or validating votes.
5	Announcement of GMS Results	May 17th, 2019	Highlights of THE GMS results have been announced and uploaded on the Company's website in Bahasa Indonesia and English.
		May 20th, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of the announcement of the results of the GMS has been reported by the Company to the OJK and the Indonesia Stock Exchange through Letter No. HBK. CSC/CMA.1035/2019 dated May 20 2019 and reported through OJK Electronic Reporting System and Indonesia Stock Exchange.
`6	Submission of Minutes of the GMS	June 14th, 2019	The Submission of GMS Minutes to OJK has observed the deadline for submission in accordance with the provisions of OJK Regulation No. 32/ POJK.04/2014/2014 and submitted through Letter No. HBK. CSC/CMA.1142/2019 dated June 14 2019 and uploaded to Bank Mandiri Website on the same day.

Independent Voting Counter

The Company has appointed an independent party namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in conducting the calculation and/or validating the votes.

Attendance Recapitulation at the 2019 Annual General Meeting of Shareholders

The Board of Commissioners, Directors and Audit Committee of Bank Mandiri who attended the 2019 Annual GMS were as follows:

Attendance Recapitulation Table at the 2019 Annual General Meeting of Shareholders

No.	Name	Position	Presence
1.	Hartadi Agus Sarwono	President Commissioner/ Commissioner Independent	Present
2.	Imam Apriyanto Putro	Vice of President Commissioner	Present
3.	Askolani	Commissioner	Present
4.	Goei Siauw Hong	Commissioner Independent	Present
5.	Bangun Sarwito Kusmulyono	Commissioner Independent	Present
6.	Ardan Adiperdana	Commissioner	Present
7.	Makmur Keliat	Commissioner Independent	Present
8.	R. Widyo Pramono	Commissioner	Present

repectively appointed based on the resolution of the 2017, AgMS, with the term of office continuing the remainder of their respective term of office, in accordance with the resolution of the GMS of the appointment concerned.

- 3. With the change of position nomenclature and transfer of positions of members of the Board of Directors of the Company as referred to in number 1 and number 2, the composition of the Membership of the Board of Directors of the Company becomes as follows:
 - 1) President Director: Kartika Wirjoatmodjo
 - 2) Vice President Director: Sulaiman Arif Arianto
 - 3) Director of Commercial Banking: Riduan
 - 4) Director of Compliance and Human Resources: Agus Dwi Handaya
 - 5) Director of Treasury, International Banking, : Darmawan Junaidi
 - 6) Director of Finance and Strategy: Panji Irawan
 - 7) Director of Corporate Banking: Royke Tumilaar
 - 8) Director of Retail Banking: Donsuwan Simatupang
 - 9) Director of Institutional Relations : Alexandra Askandar
 - 10)Director of Business and Network: Hery Gunardi
 - 11)Director of Risk Management: Ahmad Siddik Badruddin
 - 12) Director of Information Technology and Operations: Rico Usthavia Frans
- 4. To grant power of attorney with substitution rights to the Board of Directors of the Company to declare the decision of this GMS in the form of notarial deed and to the notary public or authorized officials, and to make adjustments or improvements necessary if required by the authorized parties for the purposes of implementing the contents of the meeting decision.

Follow up

- 1. Changes in the nomenclature of the composition of the members of the Board of Directors have been implemented.
- 2. The composition structure of the members of the Board of Directors has used nomenclature.
- 3. The Board of Directors of Bank Mandiri has taken all necessary actions related to the decision of this event in accordance with the prevailing laws and regulations.

Status: Realized

Implementation of the Extraordinary RUPS 2019 and Their Realization

The steps for the Extraordinary General Meeting of Shareholders on August 28, 2019 are illustrated in the following table.

Table of the Implementation of the Extraordinary GMS 2019 on August 28, 2019

No.	Activities	Date of Implementation	Description
1	Notification of the GMS to OJK	July 12, 2019	Submitted to OJK through a letter signed by the Board of Directors of Bank Mandiri No. DCO/692/2019 dated July 12 2019 concerning the Extraordinary General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk.
2	Announcement of the GMS to Shareholders	July 19, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS announcement has been reported by Bank Mandiri to OJK and Indonesia Stock Exchange on the same day through Letter No. HBK. CSC/CMA.1417/2019 and No. HBK. CSC/ CMA.1418/2019 both dated July 19 2019 and reported through ojk electronic reporting system and Indonesia Stock Exchange.
3	Invitation to the GMS to the Shareholders	August 6, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS Invitation has been reported by Bank Mandiri to OJK and Indonesia Stock Exchange on the same day through Letter No. HBK. CSC/CMA.1509/2019 and No. HBK. CSC/ CMA.1510/2019 both dated August 6 2019 and reported through ojk electronic reporting system and Indonesia Stock Exchange.













No.	Activities	Date of Implementation	Description
4	GMS implementation	Wednesday, August 28 2019	The GMS is chaired by the President Commissioner/ Independent Commissioner of Bank Mandiri in accordance with the appointment in the Meeting of the Board of Commissioners on July 10 2019.
			The GMS was attended by all members of the Board of Commissioners and members of the Board of Directors.
			Shareholders and/or representatives of shareholders who all own 39.273.007.411 shares including series A Dwiwarna shares or constitute 84,156% of the total shares.
			The Company provides the GMS Rules of Procedure to all shareholders present in the form of a pocket book and the points of the code of conduct are read out before the start of the GMS.
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.
		Voting is conducted verbally in which shareholders who vote against or abstain are asked to submit their ballot cards. Particularly for meeting agenda involving a certain person, voting was conducted by means of an unsigned closed letter and all shareholders present submitted the ballot card.	
			The company has appointed an independent party, namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in calculating and/or validating votes.
5	Announcement of GMS Results	August 29, 2019	Highlights of THE GMS results have been announced and uploaded on the Company's website in Bahasa Indonesia and English.
		August 30, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of the announcement of the results of the GMS has been reported by the Company to the OJK and the Indonesia Stock Exchange through Letter No. HBK. CSC/CMA.1631/2019 and No. HBK. CSC/CMA.1632/2019 both dated August 30 2019 and reported through the OJK Electronic Reporting System and the Indonesia Stock Exchange.
6	Submission of Minutes of the GMS	September 24, 2019	The Submission of GMS Minutes to OJK has observed the deadline for submission in accordance with the provisions of OJK Regulation No. 32/ POJK.04/2014/2014 and submitted through Letter No. HBK. CSC/CMA.1736/2019 dated 24 September 2019 and uploaded to Bank Mandiri Website on the same day.

Independent Party of Voting Counter

The Company has appointed an independent party namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in conducting the calculation and/or validating the votes.

Attendance Recapitulation at the Extraordinary GMS August 28, 2019

The Board of Commissioners, Directors and Audit Committee of Bank Mandiri that attended the Extraordinary General Meeting of Shareholders on August 28, 2019 are as follows:

Attendance Recapitulation Table at the Extraordinary General Meeting of Shareholders on August 28, 2019

No.	Name	Position	Presence
1.	Hartadi Agus Sarwono	President Commissioner/ Commissioner Independent	Present
2.	Imam Apriyanto Putro	Vice of President Commissioner	Present
3.	Askolani	Commissioner	Present
4.	Goei Siauw Hong	Commissioner Independent	Present
5.	Bangun Sarwito Kusmulyono	Commissioner Independent	Present
6.	Ardan Adiperdana	Commissioner	Present
7.	Makmur Keliat	Commissioner Independent	Present



- 3. With the change of members of the Board of Commissioners, the composition of the Board of Commissioners is as follows:
 - 1) President Commissioner/Independent Commissioner: Hartadi Agus Sarwono
 - 2) Vice President Commissioner : Imam Apriyanto Putro
 - 3) Commissioner : Rionald Silaban
 - 4) Independent Commissioner: Build Sarwito Kusmulyono
 - 5) Independent Commissioner: Goei Siauw Hong
 - 6) Commissioner: Ardan Adiperdana
 - 7) Independent Commissioner: Makmur Keliat
 - 8) Commissioner: R. Widyo Pramono
- 4. To give power and authority to the Board of Directors of the Company with the right of substitution to perform all necessary actions related to the decision of this event in accordance with the prevailing laws and regulations, including to declare in a separate Notarial Deed and notify the composition of members of the Board of Commissioners of the Company to the Ministry of Law and Human Rights.

Follow-up

Bpk. Rionald Silaban has conducted a Fit and Proper Test and will effectively take office after obtaining approval from ojk.

Status: Realized

Implementation of the Extraordinary GMS 2019 and Their Realization

The steps for the Extraordinary General Meeting of Shareholders on December 9, 2019 are illustrated in the following table.

Table of the Implementation of the Extraordinary GMS 2019

No.	Activities	Date of Implementation	Description
1	Notification of the GMS to OJK	October 30, 2019	Submitted to OJK through a letter signed by the Board of Directors of Bank Mandiri No. HBK/1867/2019 dated October 30 2019 concerning the Extraordinary General Meeting of Shareholders of PT Bank Mandiri (Persero) Tbk.
2 Announcement of the G	Announcement of the GMS to Shareholders	October 31, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of GMS Invitation has been reported by Bank Mandiri to OJK and Indonesia Stock Exchange on the same day through Letter No. HBK. CSC/CMA.1889/2019 and No. HBK. CSC/ CMA.1890/2019 both dated October 31 2019 and reported through ojk electronic reporting system and Indonesia Stock Exchange.
3	Invitation to the GMS to the Shareholders	November 15, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Proof of GMS Invitation has been reported by Bank Mandiri to FSA on November 15, 2019 through Letter No. HBK. CSC/CMA.2013/2019 which was penetrated to the Indonesia Stock Exchange and reported through the OJK Electronic Reporting System and the Indonesia Stock Exchange.
4	GMS implementation	Monday, 9 December 2019	The GMS is chaired by the President Commissioner/Independer Commissioner of Bank Mandiri in accordance with the appointment at the Meeting of the Board of Commissioners on October 30, 2019.
			The GMS was attended by all members of the Board of Commissioners and members of the Board of Directors.
			Shareholders and/or representatives of shareholders who all own 38.946.269.369 shares including series A Dwiwarna shares or constitute 84,456% of the total shares. The Company provides the GMS Rules of Procedure to all shareholders present in the form of a pocket book and the points of the code of conduct are read out before the start of the GMS.
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.



No.	Activities	Date of Implementation	Description
			Shareholders are given the opportunity to ask questions according to the agenda of the Meeting in each agenda item discussed in the Annual GMS.
			Voting is conducted verbally in which shareholders who vote against or abstain are asked to submit their ballot cards. Particularly for meeting agenda involving a certain person, voting was conducted by means of an unsigned closed letter and all shareholders present submitted the ballot card.
			The company has appointed an independent party, namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in calculating and/or validating votes.
5	Announcement of GMS Results	December 10, 2019	Highlights of THE GMS results have been announced and uploaded on the Company's website in Bahasa Indonesia and English.
		December 11, 2019	This is done through information disclosure to: 1. Bisnis Indonesia and The Jakarta Post newspapers. 2. Bank Mandiri website. 3. Indonesia Stock Exchange Website.
			Evidence of the announcement of the results of the GMS has been reported by the Company to the OJK and the Indonesia Stock Exchange through Letter No. HBK. CSC/CMA.2151/2019 and No. HBK. CSC/CMA.2152/2019 both dated December 11, 2019 and reported through the OJK Electronic Reporting System and the Indonesia Stock Exchange.
6	Submission of Minutes of the GMS	January 7, 2019	The Submission of GMS Minutes to OJK has observed the deadline for submission in accordance with the provisions of OJK Regulation No. 32/ POJK.04/2014/2014 and submitted through Letter No. HBK. CSC/CMA.11/2020 dated January 7, 2020 and uploaded to Bank Mandiri Website on the same day.

Independent Party of Voting Counter

The Company has appointed an independent party namely Notary Utiek R. Abdurachman and PT Datindo Entrycom in conducting the calculation and/or validating the votes.

Attendance Recapitulation at the Extraordinary GMS On December 9, 2019

The Board of Commissioners, Directors and Audit Committee of Bank Mandiri who attended the Extraordinary GMS on 9 December 2019 were as follows:

Table of Attendance Recapitulation at the Extraordinary GMS on December 9, 2019

No.	Name	Position	Presence
1.	Hartadi Agus Sarwono	President Commissioner/ Commissioner Independent	Present
2.	Goei Siauw Hong	Commissioner Independent	Present
3.	Bangun Sarwito Kusmulyono	Commissioner Independent	Present
4.	Ardan Adiperdana	Commissioner	Present
5.	Makmur Keliat	Commissioner Independent	Present
6.	R. Widyo Pramono	Commissioner	Present
7.	Rionald Silaban*	Commissioner	Present
8.	Sulaiman Arif Arianto	Vice of President Director	Present
9.	Royke Tumilaar	Director of Corporate Banking	Present
10.	Hery Gunardi	Director of Business and Network	Present
11.	Ahmad Siddik Badruddin	Director of Risk Management	Present
12.	Rico Usthavia Frans	Director of Information Technology and Operation	Present
13.	Darmawan Junaidi	Director of Treasury and International Banking	Present
14.	Alexandra Askandar	Director of Institutional Relations	Present
15.	Agus Dwi Handaya	Director of Compliance and HR	Present