

## BOARD OF COMMISSIONERS

<b>Quarter III</b>	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter II/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter II/2022.
	Review on the Integrated Governance Practices.
	Discussion of Corporate Work Plan and Budget Year 2023.
<b>Quarter IV</b>	Monthly Review of the Bank's Performance.
	Quarterly Review of the Bank and Subsidiaries' Performance for Quarter III/2022.
	Quarterly Review of Risk Profile, Business Activities, IT, HR, and Other Strategic Initiatives for Quarter III/2022.
	Approval of the Bank Business Plan Year 2023-2025, Sustainable Finance Action Plan Year 2023-2027, and Recovery Plan Update Year 2022.

**Meeting Realization of the Board of Commissioners**

In 2021, the Board of Commissioners has issued 44 (forty-four) circular resolutions and convened 26 (twenty-six) meetings, with the following agenda and attendance:

**Meetings Agenda and Attendance of the Board of Commissioners**

No.	Date	Agenda	Absent	Quorum
1.	07 January 2021	1. Confirmation of SOE Letter No. S-1163/MBU/12/2020 dated 16 December 2020 on the proposal of Revision of Key Performance Indicators (KPI) of Bank Mandiri Year 2020. 2. Approval of KAP Appointment to Audit Bank Mandiri Financial Statements Fiscal Year 2021	-	100%
2.	14 January 2021	Approval of the Board of Commissioners' Work Plan and Budget 2022	Faried Utomo (Excuse)	90%
3.	18 February 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri AXA General Insurance)	Faried Utomo (Excuse)	90%
4.	25 February 2021	Approval of Annual Audit Plan Proposal and Allocation of Internal Audit Budget Year 2021	-	100%
5.	4 March 2021	1. Approval of Nomination and Talent Pool Proposal 2. Approval of Candidate Member of the Audit Committee Proposal 3. Approval of Members of BOC as Chairman of the Annual GMS Fiscal Year 2020 dated 15 March 2021	-	100%
6.	10 March 2021	Approval of Additional Benefits Proposal for Bank Mandiri Pension Fund - Defined Benefit Pension Program 2021	-	100%
7.	25 March 2021	Approval of the Subsidiaries' Management Proposal	-	100%
8.	8 April 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Tunas Finance and PT Mandiri Utama Finance)	-	100%
9.	15 April 2021	Approval of Loans Policy Proposal (KPKD) 4 <sup>th</sup> Edition of 2021	Rionald Silaban (Excuse)	90%
10.	16 April 2021	Discussion of Remuneration Proposal of Bank Mandiri	-	100%
11.	6 May 2021	1. BoC Charter Concept Update 2. Approval of Loans Policy Proposal (KPKD) 4 <sup>th</sup> Edition of 2021	-	100%



## BOARD OF COMMISSIONERS

No.	Date	Agenda	Absent	Quorum
12.	20 May 2021	1. Approval of Funding Proposal for Related Parties (o.b. PT Bank Syariah Indonesia) 2. Approval of the Bank Business Plan 2021-2023 Revision Proposal as a followed-up on OJK Letter No. SR-3PB.3/2021 dated 05 February 2021 and Result of Prudential Meeting dated 25 January 2021	-	100%
13.	3 June 2021	Approval of the Subsidiaries' Management Proposal	Rionald Silaban (Excuse), Faried Utomo (Excuse), Nawal Nely (Excuse)	67%
14.	24 June 2021	1. Approval of Proposal for SEVP Internal Audit/ Chief Audit Executive 2. Approval of the Bank Business Plan 2021-2023 Revision Proposal as of June 2021	-	100%
15.	15 July 2021	Stipulation of Members of the Risk Monitoring Committee	-	100%
16.	22 July 2021	1. Approval of Funding Proposal for Related Parties (o.b. Bank Mandiri (Europe) Limited) 2. Approval of Proposal of Risk Appetite Statement (RAS) Year 2021	-	100%
17.	5 August 2021	Approval of Proposal for Equity Investment in Subsidiary (o.b. PT Mandiri Capital Indonesia)	-	100%
18.	12 August 2021	Approval of Proposal for Equity Investment in Subsidiary (o.b. PT Mandiri Capital Indonesia)	-	100%
19.	19 August 2021	1. Approval of Proposal for SEVP Internal Audit/ Chief Audit Executive 2. Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Sekuritas)	-	100%
20.	26 August 2021	Approval of Proposal on Organizational Alignment of Transformation Office and Enterprise Data Management Group Directorate.	-	100%
21.	2 September 2021	Stipulation of Members of the Audit Committee	-	100%
22.	7 October 2021	Approval of Proposal on Determination of BOD and BOC Remuneration and Tantiem	-	100%
23.	27 October 2021	Approval of the Subsidiaries' Management Proposal	-	100%
24.	11 November 2021	Approval of Proposal for Corporate Plan 2020-2024, Bank Business Plan 2022-2024, and Work Plan & Budget 2022	-	100%
25.	18 November 2021	1. Approval of Recovery Plan Update 2021 Proposal 2. Approval of Sustainable Finance Action Plan (RAKB) 2022-2026 Proposal	-	100%
26.	25 November 2021	Approval of Funding Proposal for Related Parties (o.b. PT Mandiri Utama Finance, PT Mandiri Tunas Finance, PT Bank Syariah Indonesia, and PT Bank Mandiri Taspen)	Faried Utomo (Excuse)	90%

### Joint Meetings

Pursuant to POJK No. 33/2014, the Board of Commissioners shall conduct joint meeting with the

Board of Directors periodically at least once in every 4 (four) months. In 2021, the Board of Commissioners and Board of

Directors joint meetings were held 12 (twelve) times with the attendance as follows:

## BOARD OF COMMISSIONERS

## Joint Meeting of the Board of Commissioner and the Board of Directors

No.	Date	Agenda	Absent
1.	19 January 2021	1. Update on Comparison of Loan Quality Rating for Watchlist Borrowers of Bank Mandiri with Other Banks Ratings, Include Calculation of Allowance for Each Borrower. 2. Approval of Proposal on Bank Mandiri BOD KPI of 2020	-
2.	18 February 2021	1. Financial Statements and Performance of January 2021 2. Update on the Preparation of the Annual GMS Fiscal Year 2020 dated 15 March 2021.	-
3.	25 March 2021	Financial Statements and Performance of February 2021	-
4.	20 April 2021	Financial Statements and Performance of March 2021	-
5.	20 May 2021*	Financial Statements and Performance of April 2021	-
6.	24 June 2021	Financial Statements and Performance of May 2021	-
7.	22 July 2021	Financial Statements and Performance of June 2021	-
8.	19 August 2021	Financial Statements and Performance of July 2021	-
9.	23 September 2021*	Financial Statements and Performance of August 2021	-
10.	27 October 2021	Financial Statements and Performance of September 2021	-
11.	18 November 2021	Financial Statements and Performance of October 2021	-
12.	16 December 2021	Financial Statements and Performance of November 2021	-

## Frequency and Attendance of the Board of Commissioners

The frequency and attendance of the Board of Commissioners is as follows.

## Meetings Frequency and Attendance of the Board of Commissioners

Name	Position	BOC Meetings			Joint Meetings of BOC & BOD		
		Total Meetings	Attendance	(%)	Total Meetings	Attendance	(%)
Muhamad Chatib Basri	President Commissioner/ Independent	26	26	100%	12	12	100%
Andrinof A. Chaniago	Vice President Commissioner/ Independent	26	26	100%	12	12	100%
Boedi Armanto	Independent Commissioner	26	26	100%	12	12	100%
Loeke Larasati A.	Independent Commissioner	26	26	100%	12	12	100%
Mohamad Nasir	Independent Commissioner	26	26	100%	12	12	100%
Rionald Silaban	Commissioner	26	24	92%	12	12	100%
Arif Budimanta	Commissioner	26	26	100%	12	12	100%
Nawal Nely	Commissioner	26	25	96%	12	12	100%
Faried Utomo	Commissioner	26	22	85%	12	12	100%
Muhammad Yusuf Ateh*	Commissioner	8	8	100%	10	10	100%
Ardan Adiperdana**	Commissioner	6	6	100%	2	2	100%

\*) Appointed as Commissioner by the Annual GMS on 15 March 2021.

\*\*) Ended his tenure effective as of the Annual GMS on 15 March 2021