



## BOARD OF DIRECTORS

No.	Date	Meetings Agenda	Participants	Unattending participant	Reasons of Absence
49	15 November 2021	<ol style="list-style-type: none"> <li>General Discussion: The Company Latest Development Update</li> <li>Financial Performance October 2021</li> <li>Work Plan &amp; Budget 2022-2026 Proposal dan Recovery Plan Update Proposal</li> <li>Human Capital Proposal</li> </ol>	All Directors	-	-
50	22 November 2021	<ol style="list-style-type: none"> <li>General Discussion: The Company Latest Development Update</li> <li>Human Capital Proposal</li> <li>Retail Business Development Update</li> <li>Corporate Real Estate Proposal</li> </ol>	All Directors	Aquarius Rudianto	Annual Leave
51	29 November 2021	General Discussion: <ol style="list-style-type: none"> <li>The Company Latest Development Update</li> <li>Digital Platform Development Update</li> </ol>	All Directors	Aquarius Rudianto	Annual Leave
52	6 December 2021	<ol style="list-style-type: none"> <li>General Discussion:               <ol style="list-style-type: none"> <li>The Company Latest Development Update</li> <li>Digital Platform Development Update</li> </ol> </li> <li>Human Capital Proposal</li> </ol>	All Directors	-	-
53	13 December 2021	<ol style="list-style-type: none"> <li>General Discussion:               <ol style="list-style-type: none"> <li>The Company Latest Development Update</li> <li>Digital Platform Development Update</li> </ol> </li> <li>Financial Performance November 2021</li> </ol>	All Directors	Agus Dwi Handaya	Annual Leave
54	20 December 2021	<ol style="list-style-type: none"> <li>General Discussion:               <ol style="list-style-type: none"> <li>The Company Latest Development Update</li> <li>IT Update</li> <li>Office of Chief Economist Update</li> <li>2022 Chinese New Year Event Proposal</li> </ol> </li> <li>Bank Mandiri Pension Fund Benefits Proposal</li> <li>Risk Management Proposal</li> </ol>	All Directors	Alexandra Askandar	Annual Leave

### Meeting Frequency and Attendance

During 2021, the Board of Directors held 54 (fifty-four) meetings. The frequency and attendance of Director's meetings can be seen in the table below.

Name	Position	BOD Meetings		Joint Meeting of BOD & BOC		Total Meetings	Total and Attendance	%
		Total Meetings	Total Attendance	Total Meetings	Total Attendance			
Darmawan Junaidi	President Director	51	51	3	3	54	54	100%
Alexandra Askandar	Vice President Director	51	50	3	3	54	53	98%
Ahmad Siddik Badruddin	Director of Risk Management	51	48	3	2	54	50	93%
Rico Usthavia Frans <sup>1)</sup>	Director of Information Technology	11	11	1	1	12	12	100%
Agus Dwi Handaya	Director of Compliance & HR	51	50	3	3	54	53	98%

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Name	Position	BOD Meetings		Joint Meeting of BOD & BOC		Total Meetings	Total and Attendance	%
		Total Meetings	Total Attendance	Total Meetings	Total Attendance			
Panji Irawan	Director of Treasury & International Banking	51	50	3	3	54	53	98%
Riduan	Director of Commercial Banking	51	50	3	3	54	53	98%
Aquarius Rudianto	Director of Network & Retail Banking	51	45	3	3	54	48	89%
Toni Eko Boy Subari	Director of Operation	51	51	3	3	54	54	100%
Susana Indah K. Indriati	Director of Corporate Banking	51	51	3	3	54	54	100%
Rohan Hafas	Director of Institutional Relations	51	49	3	3	54	52	96%
Sigit Prastowo	Director of Finance & Strategies	51	51	3	3	54	54	100%
Timothy Utama <sup>2)</sup>	Director of Information Technology	40	40	2	2	42	42	100%

Note:

1) Dismissed as Director of Information Technology at the AGMS dated 15 March 2021

2) Appointed as Director of Information Technology at the AGMS dated 15 March 2021

### Joint Meeting of Directors and Board of Commissioners

The frequency and attendance of meetings of the Directors with the Board of Commissioners are presented in the above table.

### Risk Management Certification

The Bank Indonesia Regulation Financial Services Authority Regulation No. 11/POJK.02/2021 of 2021 concerning the Management

of Professional Certification Institutions in the Financial Services Sector, with on the following classification:

No.	Position	Level	Validity
1.	Commissioner	Minimum Level 1	4 years
2.	Independent Commissioner	Minimum Level 2	4 years
3.	President Director and Directors of the Bank with assets > Rp10 trillion	5	2 years

After the certificate expires, a mandatory Refreshment Program must be taken regularly, at least:

a. 1 (one) time in 4 (four) years for certificate levels 1 and 2; or

b. 1 (one) time in 2 (two) years for certificate levels 3, 4, and 5.

In Bank Mandiri, as a bank with a total asset of > Rp10 Trillion, the entire members of its Board of Directors

are holders of Risk Management Certificate Level 5. This certification is also part of OJK's fit and proper test requirements. The certificates of the Board of Directors are as follows.